

Meeting Title	Board of Directors		
Date	21 September 2023	Agenda item	Bo.9.23.29

## Integrated Dashboard

Presented by	Mel Pickup, Chief Executive		
Author	Paul Rice, Chief Digital & Information Officer		
Lead Director	Paul Rice, Chief Digital & Information Officer		
Purpose of the paper	The integrated dashboard provides a single view of quality and performance across the Trust for Board oversight and challenge		
Key control	The integrated dashboard is a key control for all Trust strategic objectives		
Action required	For information		
Previously discussed at/ informed by	Relevant sections of the dashboard have been discussed at the Quality and Patient Safety Academy, the People Academy and the Finance and Performance Academy		
Previously approved at:	Academy/Group	Date	
Key Options, Issues and Risks			
The integrated dashboard provides a single view of quality and performance aligned to the Trust’s strategic objectives. The Board Academies review and challenge the elements of the dashboard relevant to their Terms of Reference. Any specific matters for escalation to the Board of Directors are identified during the meetings and provided in a specific agenda item for the Board’s attention or included in the Academy’s highlight report.			
Analysis			
The relevant sections of the integrated dashboard will be considered to support the discussions at the Board of Directors meeting.			
Recommendation			
The Board of Directors is asked to use the integrated dashboard to support discussions related to assurance and the Board Assurance Framework and to decide if further assurance is required.			

Risk assessment						
Strategic Objective	Appetite (G)					
	Avoid	Minimal	Cautious	Open	Seek	Mature
To provide outstanding care for patients, delivered with kindness			g			
To deliver our financial plan and key performance targets			g			
To be one of the best NHS employers, prioritising the health and wellbeing of our people and embracing equality, diversity and inclusion					g	
To be a continually learning organisation and recognised as leaders in research, education and innovation				g		

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To collaborate effectively with local and regional partners, to reduce health inequalities and achieve shared goals					g	
The level of risk against each objective should be indicated. Where more than one option is available the level of risk of each option against each element should be indicated by numbering each option and showing numbers in the boxes.	Low	Moderate	High	Significant		
	Risk (*)					
Explanation of variance from Board of Directors Agreed General risk appetite (G)	The Dashboard demonstrates a number of areas where risk is at variance with the risk appetite and defined risk tolerance of the Trust. The Strategic Risk Register reflects these risks and describes the current mitigation.					

Benchmarking Implications (see section 4 for details)	Yes	No	N/A
Is there Model Hospital data relevant to the content of this paper?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is there any other national benchmarking data relevant to the content of this paper?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is the Trust an outlier (positive or negative) for any benchmarking data relevant to the content of this paper?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Risk Implications (see section 5 for details)	Yes	No
Corporate Risk register and/or Board Assurance Framework Amendments	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Quality implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Resource implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Legal/regulatory implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Diversity and Inclusion implications	<input type="checkbox"/>	<input type="checkbox"/>
Performance Implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>

<b>Regulation, Legislation and Compliance Relevance</b>	
<b>NHS Improvement: (please select those that are relevant)</b>	
<input type="checkbox"/> Risk Assessment Framework	<input type="checkbox"/> Quality Governance Framework
<input type="checkbox"/> Code of Governance	<input type="checkbox"/> Annual Reporting Manual
<b>Care Quality Commission Domain:</b> Choose an item.	
<b>Care Quality Commission Fundamental Standard:</b> Choose an item.	
<b>Other (please state):</b>	

Relevance to Other Board of Director's Academy: (please select all that apply)			
People	Quality	Finance & Performance	Other (please state)
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>